Suburban Charlotte NC **General Dentistry** FINANCIAL DATA SUMMARY FOR PRACTICE 9477 The following statistics are based on assumptions that the subject practice will continue to be operated as it has been in the past. Vartiation from past performance are 1) increase in fees for each year; 2) no production increase occurs; and 3) overhead expenses increase each year. Fee and overhead increases are based on estimates of inflation and The purpose of this summary is to demonstrate the individual practice revenues and profitability of this particular practice. PRACTICE FINANCIAL SUMMARY AMOUNT OF INCOME PERSONALLY GENERATED BY PURCHASER \$348,987 COMPENSATION FOR PURCHASER FOR HIS/HER PRODUCTION. \$122,146 CONSIDER A GENEROUS COMMISSION RATE OF NOW CONSIDER THE PRACTICE PROFIT. THIS IS AN AMOUNT OVER AND ABOVE THE COMPENSATION FOR PURCHASER'S PRODUCTION. THE PROFIT IS THE BENEFIT OF OWNERSHIP OF THE PRACTICE. ONLY PRACTICE OWNERS REALIZE PRACTICE PROFIT. IN THIS PRACTICE, THE PROFIT, AFTER ALL EXPENSES AND SALARY COMPENSATION TO THE PURCHASER IS PAID AMOUNTS TO \$124,764 THE PROFIT - NOT INCLUDING PURCHASER SALARY, DIVIDED BY THE TOTAL LOAN FOR THE PRACTICE PRICE AND WORKING CAPITAL, REPRESENTS THE RATE OF 17% TO COMPARE THIS OPPORTUNITY TO OTHER OPPORTUNITIES, WHETHER THEY ARE ASSOCIATESHIPS OR OTHER PRACTICES TO PURCHASE, LOOK AT SEVERAL KEY DATA POINTS. SUBJECT PRACTICE HOW DOES THE ALTERNATIVE COMPARE WITH BEFORE TAX DOLLARS (AFTER DEBT SERVICE) \$124,764 2. WHAT IS PERCENT OF PERSONAL PRODUCTION OF PRACTICE NET INCOME 36% 3. ARE THERE TAX SAVINGS AND EQUITY INCREASES FOR THE PURCHASER \$57,971 4. TOTAL ECONOMIC BENEFIT - NET CASH FLOW (AFTER DEBT SERVICE), EQUITY, AND TAX SAVINGS \$182,735 5. WHAT IS PERCENT OF TOTAL ECONOMIC BENEFIT VERSUS PURCHASER PERSONAL PRODUCTION 52%

Suburban Charlotte NC General Dentistry

FINANCIAL DATA FOR PRACTICE

9477

The following summary illustrates a projected year's income and expenses for the subject practice which incorporates an increase in fees and overhead expense but no increase in production. This summary is not a representation or warranty of future practice performance. Purchasers should obtain qualified legal and accounting counsel prior to any purchase decisions. NOTE: Practice price does not include accounts receivable.

	se decisions. N	OTE: Practice price does not include accounts receivable). 	
PRACTICE INCOME				
EXPECTED GROSS COLLI	ECTIONS		\$581,646	100.0%
HYGIENE (HYGIENE COMPONENT			40.0%
DENTIST C	OMPONENT		\$348,987	60.0%
	RETAINED S	ELLER		
	ASSOCIATE			
	PURCHASE		\$348,987	60.0%
VARIABLE EXPENSES				
· · · · · · · · · · · · · · · · · · ·	AYROLL TAX, E	TC.	\$166,127	28.6%
LABORATO			\$924	0.2%
CLINICAL SUPPLIES			\$82,284	14.1%
OTHER VA	RIABLE EXPEN	SE	\$21,912	3.8%
		TOTAL VARIABLE EXPENSE	\$271,247	46.6%
FIXED EXPENSES				
RENT			\$79,653	13.7%
PHONE, U	TILITIES		\$2,614	0.4%
	CCOUNTING		\$6,695	1.2%
INSURANC	E		\$7,725	1.3%
OTHER FIX	(ED EXPENSE		\$37,704	6.5%
		TOTAL FIXED EXPENSE	\$134,390	23.1%
PRACTICE DEBT SERVICE				
INTEREST			\$13,084	2.2%
PRINCIPAL			\$38,160	6.6%
SUMMARY		TOTAL DEBT SERVICE	\$51,244	8.8%
EXPECTED COLLECTIONS	3		\$581,646	100.0%
EXPECTED EXPENSES			\$405,638	69.7%
PRACTICE DEBT SERVICE	=		\$51,244	8.8%
		AND DEBT & PERCENT OF PERSONAL PROD.	\$124,764	36%
PURCHASER PRODUCED	PRODUCTION		\$348,987	60.0%
EQUITY INCREASE & PERCENT OF PERSONAL PRODUCTION			\$38,160	10.9%
TAX SAVINGS FROM DEPRECIATION & PERCENT OF PERSONAL PRODUCTION			\$19,811	5.7%
TOTAL ECONOM	C BENEFIT-CA	SH, TAX SAVINGS, EQUITY & % PERSONAL PROD.	\$182,735	52%
THIS CASH FLOW EXAMP	LE IS BASED C	N THE FOLLOWING ASSUMPTIONS:		
PRACTICE SALES PRICE & PERCENT OF GROSS				72%
			\$409,000 \$28,000	1270
WORKING CAPITAL			\$437.000	
TOTAL PRACTICE LOAN INTEREST PATE			+ - /	
PRACTICE LOAN INTEREST RATE PRACTICE LOAN TERM (MONTHS)			3.25% 120	
				9%
		MONTHLY PRACTICE PAYMENT	\$4,270	9%
PURCHASER CASH FLOW	CONSIDEDAT	ONS		
UNCHASER CASH FLUM	CONSIDERAL	MONTHLY PRACTICE PAYMENTS	¢4.270	00/
	\$4,270	9%		
ESTIMATED MONTHLY HYGIENE AND ASSOCIATE PROFIT			\$12,360 \$122,146	25%
PURCHASER SALARY BASED ON 35% OF PERSONAL PRODUCTION				470/
PRACTICE PROFIT - IN ADDITION TO PURCHASER SALARY			\$73,673	17%
	Т	TAL PURCHASER SALARY AND PRACTICE PROFIT	\$195,819	
	10ED 6	LESS PRACTICE DEBT SERVICE	(\$51,244)	
PURCH	ASER SALARY	PROFIT AND TAX SAVINGS AFTER DEBT SERVICE	\$144,575	

Suburban Charlotte NC 9477 DATA FOR PRACTICE NUMBER The following data is provided by the owner of the practice. It is believed to the best of the owner's knowledge to be a true and accurate representation of the facts of the practice. It is the responsibility of any purchaser to verify all information contained herein and to seek qualified counsel in the interpretation and verification thereof. OFFICE DATA SQUARE FOOTAGE OF OFFICE 3,217 EXPANDABLE FOOTAGE CURRENT MONTHLY RENTAL i.e. "1200" \$6,638 PRICE PER SQUARE FOOT \$24.76 IS OFFICE HANDICAPPED ACCESSIBLE? NUMBER OF PARKING SPACES Many; 4 Story Office Building PROXIMITY OF PARKING PLACES Next to parking # EQUIPPED OPS NUMBER OF PLUMBED BUT UNEQUIPPED OPERATORIES NUMBER OF OPERATORIES USED PRIMARILY BY DENTIST(S) NUMBER OF OPERATORIES USED PRIMARILY BY HYGIENIST(S) NUMBER OF UNPLUMBED AND EMPTY OPERATORIES DO YOU OWN YOUR BUILDING? YES OR NO DO YOU WISH TO SELL THE BUILDING? YES OR NO IF NOT APPRAISED, ESTIMATED BUILDING PRICE IF NOT SOLD, MONTHLY RENTAL AMOUNT ANNUAL REAL ESTATE TAXES ANNUAL REAL ESTATE INSURANCE COST May 31, 2019 DATE OF LEASE i.e. "6/1/2016" DATE LEASE ENDS - i.e. "1/1/2020" January 31, 2027 IS THERE AN OPTION TO PURCHASE? RENEWAL OPTIONS None BUILDING VALUE TO BE USED PURCHASER MORTGAGE INTEREST RATE PURCHASER MORTGAGE TERM - YEARS PURCHASER MONTHLY PAYMENT PURCHASER CURRENT MONTHLY RENT PRICE PER SQUARE FOOT WORK SCHEDULE PLANS AFTER SALE OF PRACTICE Practice in Charlotte DAYS/WEEK CURRENTLY WORKED HOW MANY DAYS WOULD YOU PREFER TO WORK FOR BUYER DESIRED WORK DAYS/WEEK 1ST YR DESIRED WORK DAYS/WEEK 2ND YR DESIRED WORK DAYS/WEEK 3RD YR DESIRED WORK DAYS/WEEK 4TH YR DESIRED WORK DAYS/WEEK 5TH YR DESIRED WORK DAYS/WEEK 6TH YR COVID INFORMATION DATE CLOSED FOR COVID March 18, 2020 DATE REOPENED FOR COVID May 11, 2020 DATE OF LATEST PRACTICE REVENUE December 31, 2020 AMOUNT OF LATEST PRACTICE REVENUES \$487,700 ANNUALIZED 2020 COLLECTIONS ADJUSTED FOR TIME CLOSED \$572,381 AMOUNT OF ANY OUTSTANDING PPP OR EIDL LOANS

PRACTICE DATA	
MANAGEMENT CONSULTANT IN LAST 5 YRS? IF SO WHO?	No
RESULTS	
DESCRIBE INTERNAL MARKETING	Revenue Well
DESCRIBE INTERNAL MARKETING	Neveriue Well
DESCRIBE EXTERNAL MARKETING	Website, SEO, PPC, and social media all managed by WEO
DESCRIBE EXTERNAL MARKETING	Website, SEO, FFC, and Social Media all Managed by WEO
HAR ODGO CHANGED CIGNIFICANTI VA MUNZ	N ₁ -
HAS GROSS CHANGED SIGNIFICANTLY? WHY?	No
	I.u. a.u.
LIST SEDATIONS USED - NITROUS, DOCS, IV SEDATION	Nitrous Oxide
IS YOUR PRACTICE MERCURY FREE - NO AMALGAM?	No
WHAT TYPE RECALL SYSTEM	Revenue Well
WHAT TYPE COMPUTER SYSTEM	Eaglesoft
PURCHASER MUST PERSONALLY VERIFY PATIENT POPULATION DAT	
ESTIMATE NUMBER OF PTS LAST 18 MONTHS	1,979
AVERAGE NUMBER OF NEW PATIENTS PER MONTH	49
AVERAGE NUMBER PTS TREATED PER DAY BY DENTIST(S)	12
AVERAGE NUMBER PTS TREATED PER DAY BY HYGIENIST(S)	8
HOW FAR AHEAD IS DENTIST SCHEDULED?	Associated scheduled out for 2 weeks
HOW FAR AHEAD IS HYGIENIST SCHEDULED?	4-6 Weeks
PRACTICE DATA	
% INCOME FROM CASH	11%
% OF PATIENTS PAYING CASH	11%
% INCOME FROM INSURANCE	56%
% OF PATIENTS WITH INSURANCE	49%
% PRACTICE INCOME FROM CAPTITATION	
% OF PATIENTS WITH CAPITATION	
% PRACTICE INCOME FROM MEDICAID	33%
% OF PATIENTS WITH MEDICAID	40%
% PRACTICE INCOME FROM REDUCED FEE PLANS	89%
% OF PATIENTS WITH REDUCED FEE PLANS	89%
SCHEDULING DATA	
MONDAY TUESDAY	8 AM - 1 PM; 2 PM - 5 PM 8 AM - 1 PM; 2 PM - 5 PM
WEDNESDAY	8 AM - 1 PM; 2 PM - 5 PM
THURSDAY	
	8 AM - 1 PM; 2 PM - 5 PM
FRIDAY	Closed
SATURDAY	Closed
	43908
OWNER HOURS WORKED PER WEEK	
ASSOCIATE HOURS WORKED PER WEEK	32
HYGIENIST HOURS WORKED PER WEEK	32
DENTIST PATIENT VISITS PER YEAR	2,400
HYGIENE PATIENT VISITS PER YEAR	1,600
NUMBER OF DAYS WORKED PER YEAR	192
NUMBER OF WEEKS WORKED PER YEAR	48
COLLECTION DATA	
WHAT IS YOUR COLLECTION PERCENTAGE	89%
ACTUAL ACCOUNTS RECEIVABLE BALANCE	\$144,116
WHAT IS YOUR PATIENT CREDIT BALANCE	\$52,460
ACCOUNTS RECEIVABLES - CURRENT	\$91,323
ACCOUNTS RECEIVABLES - 31-60 DAYS	\$1,860
ACCOUNTS RECEIVABLE - 61-90 DAYS	\$5,712 \$41,525
ACCOUNTS RECEIVABLE >90 DAYS	\$41,525

WHAT PERCENTAGE OF THE PRACTICE INCOME IS:	
HYGIENIST PRODUCTION	45%
OPERATIVE	37%
PEDODONTICS	
ORTHODONTICS	
IMPLANTS	
REMOVABLE PROSTHETICS	
FIXED PROSTHETICS	
ENDODONTICS	
PERIODONTICS	
ORAL SURGERY	
COSMETIC	
TMJ TREATMENT	
SOFT TISSUE MANAGEMENT	
OTHER	1%
TOTAL	100%
WHAT SERVICES ARE REFERRED OUT?	Ortho, Endo, Perio, Implant, Third Molars
REVENUES SOURCES	
IS ANY OF YOUR REPORTED INCOME FROM ANY OTHER	
SOURCE THAN PATIENT TREATMENT FROM THIS PRACTICE?	No
IF SO HOW MUCH IN CURRENT PERIOD?	
IF SO , HOW MUCH FOR LAST YEAR?	
IF SO HOW MUCH FOR THE PREVIOUS YEAR?	
WHAT IS THE SOURCE OF THIS OTHER INCOME?	
WHAT IS THE GOOKSE OF THIS OTHER INCOME:	
FEE SCHEDULE	
	roo.
ADULT PROPHY 01110	\$96
TWO SURFACE ANTERIOR COMPOSITE 02331 CORE BUILD-UP 02950	\$205 \$275
CROWN - GOLD/PORCELAIN 02750	\$1,209
ANTERIOR CANAL ROOT CANAL 03310	\$814
PANORAMIC X-RAY 00330	\$120
TWO SURFACE POSTERIOR COMPOSITE 02392	\$247
CROWN - PORCELAIN CERAMIC 02740	\$1,225
LABIAL PORCELAIN VENEER 02962	\$1,350
BICUSPID ROOT CANAL 03320	\$950
AVERAGE OF FEES	\$649
PERCENT OF FEE PARITY	119%
DEMOGRAPHIC DATA	
WHAT IS APPROX. POPULATION OF YOUR CITY OR TOWN	50,000
WHAT IS APPROX. POPULATION OF YOUR DRAWING AREA	186,693
APPROXIMATE NUMBER OF GENERAL DENTAL PRACTICES	
WITHIN	
MAJOR EMPLOYERS IN AREA	Lowes Corporate Center, Iredell County School District
	, , , ,
DESCRIBE ANY MAJOR ECONOMIC CHANGES IN DRAWING AREA	
SECONDE ANT MAJOR ECONOMIC CHANGES IN DIVAMING AREA	

STAFF DATA						
POSITION	YEAR HIRED	STAY	BENEFITS	ANNUAL SALARY	HOURLY SALARY	ANNUAL COST OF BENEFITS
RECEPTIONIST	2020	Yes		\$26,500		
OFFICE MANAGER	2021	No				
INSURANCE						
OTHER FRONT DESK						
BOOKKEEPER						
ASSISTANT - TEMP						
ASSISTANT	2019	Yes		\$31,600		
ASSISTANT	2021	Yes		\$12,288		
ASSISTANT						
ASSISTANT						
HYGIENIST	2020	Yes		\$74,000		
HYGIENIST						
HYGIENIST						
HYGIENIST						
LAB TECHNICIAN						
LAB TECHNICIAN						
ASSOCIATE	2019			\$150,000		
ASSOCIATE						
ASSOCIATE						
6						
WHAT BENEFITS DO YOU	PROVIDE FO	R THE S	STAFF?	None		
COST OF BENEFITS PROVIDED FOR EACH EMPLOYEE DO YOU HIRE ANY UNPAID FAMILY MEMBERS? No WHAT POSITION DO THEY HOLD? WHAT IS THE ESTIMATED MARKET VALUE OF THEIR JOB?						
ADE THERE ANY EMPLOY			MODE OF LEGO			
ARE THERE ANY EMPLOY						
	THAN THE NORMAL SALARY FOR THEIR POSITION? WHAT POSITIONS AND WHAT IS AMOUNT OF OVER/UNDER					
	CC	MPENS.	ATION FOR EACH			
COLLECTION CENTERS						
COLLECTION CENTERS	,					
				I 1/1/2021 - 10/28/202	2020	2019
		GROS	SS COLLECTIONS		\$484,323	\$570,865
OWNER COLLECTIONS			 0,000	ψ.ο.,ο <u></u> ο	\$0.0,000	
HYGIENIST COLLECTIONS			\$127,058	\$133,867		
ASSOCIATE COLLECTIONS			\$343,538	\$350,456		
ASSOCIATE COLLECTIONS			ψο .ο,οοο	4000, 100		
ASSOCIATE COLLECTIONS						
ASSOCIATE COLLECTIONS						
ASSOCIATE - SALARY IN DOLLARS / COMMISSION PERCENT			\$0	\$0		
HYGIENIST - SALARY IN DOLLARS / COMMISSION PERCENT \$0						

CONFORMITY DATA				
	Yes			
DOES YOUR PRACTICE MEET HIPAA STANDARDS? WHY NOT?	Yes			
ANY DISCIPLINARY ACTION IN LAST 7 YRS? EXPLAIN	No			
ANY PRACTICE LAWSUITS FILED IN PAST TEN YRS. EXPLAIN	No			
DESCRIBE ANY HEALTH PROBLEMS WHICH WOULD AFFECT	No			
YOUR PRACTICE OF DENTISTRY?				
INSURANCE EXPLANATION				
TOTAL EXPENSE FOR INSURANCE IN CURRENT PERIOD	\$1,048			
HOW MUCH OF TOTAL IS FOR OWNER HEALTH INSURANCE?	* 1,5 15			
HOW MUCH OF TOTAL IS FOR STAFF HEALTH INSURANCE?				
HOW MUCH OF TOTAL IS FOR OTHER OWNER BENEFITS?				
HOW MUCH OF TOTAL IS FOR MALPRACTICE INSURANCE?				
HOW MUCH FOR TOTAL IS FOR BUILDING INSURANCE?	\$1.048			
	* 1,5 15			
TAXES AND LICENSES EXPLANATION				
TOTAL EXPENSE FOR TAXES	\$16,321			
HOW MUCH OF TOTAL IS FOR PAYROLL TAXES?				
HOW MUCH OF TOTAL IS FOR STAFF PAYROLL TAX?				
HOW MUCH OF TOTAL IS FOR OWNER PAYROLL TAX?				
HOW MUCH OF TOTAL IS AD VALOREM (PRACTICE EQUIP)?	\$1,201			
HOW MUCH OF TOTAL IS FOR REAL ESTATE TAXES?				
PENSION EXPLANATION AND 401k COMBINED	T.			
TOTAL EXPENSES FOR PENSION PLAN HOW MUCH OF TOTAL IS FOR STAFF				
HOW MUCH OF TOTAL IS FOR OWNER?				
BENEFITS EXPLANATION				
TOTAL EXPENSE FOR EMPLOYEE BENEFITS				
HOW MUCH OF TOTAL IS FOR STAFF?				
HOW MUCH OF TOTAL IS FOR OWNER?				
HOW WOOT OF TOTAL IS FOR OWNER:				
PLAN NAME - BE SURE TO LIST DELTA PREMIERE IF YOU HAVE		% OF YOUR FEE		
	FROM THIS PLAN	THIS PLAN PAYS		
Delta Dental	14%			
Cigna	9%			
BCBS	6%			
Aetna	3%			
Ameritas	4%			
Metlife UHC	7%			
	4%			
Guardian (through Careington)	2%			
Medicaid NC	33%			
Others	9%			
	89%			
	09%			