## Wilmington, North Carolina **General Dentistry** FINANCIAL DATA SUMMARY FOR PRACTICE 3/17/2014 15:21 The following summary illustrates a projected year's income and expenses for the subject practice which incorporates an increase in fees and overhead expense but no increase in production. This summary is not a representation or warranty of future practice performance. Purchasers should obtain qualified legal and accounting counsel prior to any purchase decisions. NOTE: Practice price does not include accounts receivable. PRACTICE INCOME EXPECTED GROSS COLLECTIONS \$555,680 100.0% HYGIENE COMPONENT \$144,477 26.0% DENTIST COMPONENT \$411,203 74.0% RETAINED SELLER ASSOCIATE **PURCHASER** \$411,203 74.0% **VARIABLE EXPENSES** WAGES, PAYROLL TAX, ETC. \$108,891 19.6% LABORATORY \$51,389 9.2% CLINICAL SUPPLIES 8.8% \$48,675 OTHER VARIABLE EXPENSE \$20,453 3.7% TOTAL VARIABLE EXPENSE INCREASE 41.3% \$229,408 **FIXED EXPENSES** RENT \$45,600 8.2% PHONE, UTILITIES \$5,229 0.9% LEGAL & ACCOUNTING \$6,760 1.2% INSURANCE \$7,800 1.4% OTHER FIXED EXPENSE \$14,724 2.6% TOTAL FIXED EXPENSE INCREASE \$80,113 14.4% DEBT SERVICE (EXCLUDES ANY REAL ESTATE MORTGAGE WHICH IS INCLUDED IN FIXED EXPENSES) INTEREST \$16,818 3.0% PRINCIPAL \$38,462 6.9% TOTAL DEBT SERVICE \$55,280 9.9% EXPECTED COLLECTIONS 100.0% \$555,680 EXPECTED EXPENSES \$309,521 55.7% DEBT SERVICE 9.9% \$55,280 **EXPECTED NET INCOME & PERCENT OF PERSONAL PRODUCTION** \$190,879 46.4% PURCHASER PRODUCED PRODUCTION \$411,203 74.0%

| CASH FLOW EXAMPLE IS BASED ON THE FOLLOWING ASSUMPTIONS: |           |     |
|--|-----------|-----|
| PRACTICE SALES PRICE & PERCENT OF GROSS                  | \$428,000 | 80% |
| WORKING CAPITAL  | \$27,000  |     |
| TOTAL PRACTICE LOAN                                      | \$455,000 |     |
| PRACTICE LOAN INTEREST RATE                              | 4.00%     |     |
| PRACTICE LOAN TERM IN MONTHS                             | 120       |     |
| PRACTICE MONTHLY PAYMENT                                 | \$4,607   | 10% |
| NA   |           |     |
| NA   |           |     |
| TOTAL OF ALL MONTHLY PAYMENT                             | \$4,607   | 10% |
| ESTIMATED MONTHLY HYGIENE AND ASSOCIATE PROFIT           |           |     |

\$38,462

\$19,156

\$248,498

9.4%

4.7%

60.4%

EQUITY INCREASE & PERCENT OF PERSONAL PRODUCTION

TAX SAVINGS FROM DEPRECIATION & PERCENT OF PERSONAL PRODUCTION

TOTAL ECONOMIC BENEFIT-CASH, TAX SAVINGS, EQUITY & % PERSONAL PROD.

## Wilmington, North Carolina DATA SUMMARY FOR PRACTICE NUMBER 8643 The following data is provided by the owner of the practice. It is believed to the best of the owner's knowledge to be a true and accurate representation of the facts of the practice. It is the responsibility of any purchaser to verify all information contained herein and to seek qualified counsel in the interpretation and verification thereof. OFFICE DATA SQUARE FOOTAGE OF OFFICE 2,000 **EXPANDABLE FOOTAGE** CURRENT MONTHLY RENTAL i.e. "1200" \$3.800 PRICE PER SQUARE FOOT 22.80 IS OFFICE HANDICAPPED ACCESSIBLE? Yes NUMBER OF PARKING SPACES PROXIMITY OF PARKING PLACES Outside office TOTAL NUMBER OF EQUIPPED OPERATORIES NUMBER OF PLUMBED BUT UNEQUIPPED OPERATORIES NUMBER OF OPERATORIES USED PRIMARILY BY DENTIST(S) NUMBER OF OPERATORIES USED PRIMARILY BY HYGIENIST(S) NUMBER OF UNPLUMBED AND EMPTY OPERATORIES DO YOU OWN YOUR BUILDING? DO YOU WISH TO SELL THE BUILDING? No WAS BUILDING APPRAISED? WHFN? APPRAISED PRICE IF NOT APPRAISED, ESTIMATED BUILDING PRICE IF NOT FOR SALE, MO. RENTAL AMOUNT ANNUAL REAL ESTATE TAXES ANNUAL REAL ESTATE INSURANCE COST DATE OF LEASE i.e. "1/1/99" DATE LEASE ENDS - i.e. "1/1/04" Never ending RENEWAL OPTIONS IS THERE AN OPTION TO PURCHASE? BUILDING VALUE TO BE USED PURCHASER MORTGAGE INTEREST RATE PURCHASER MORTGAGE TERM - YEARS PURCHASER MONTHLY PAYMENT PURCHASER CURRENT MONTHLY RENT PRICE PER SQUARE FOOT **WORK SCHEDULE** PLANS AFTER SALE OF PRACTICE Work part time DAYS/WEEK CURRENTLY WORKED 3.0 HOW MANY DAYS WOULD YOU PREFER TO WORK FOR BUYER DESIRED WORK DAYS/WEEK 1ST YR DESIRED WORK DAYS/WEEK 2ND YR DESIRED WORK DAYS/WEEK 3RD YR DESIRED WORK DAYS/WEEK 4TH YR DESIRED WORK DAYS/WEEK 5TH YR DESIRED WORK DAYS/WEEK 6TH YR

| PRACTICE DATA  |                       |
|--|-----------------------|
| MANAGEMENT CONSULTANT IN LAST 5 YRS? IF SO WHO?                |                       |
| RESULTS  |                       |
| DESCRIBE INTERNAL MARKETING                                    |                       |
|  |                       |
| DESCRIBE EXTERNAL MARKETING                                    | Direct mail           |
|  |                       |
| HAS GROSS CHANGED SIGNIFICANTLY? WHY?                          | No                    |
|  | p.c                   |
| LIST SEDATIONS USED - NITROUS, DOCS, IV SEDATION               | No                    |
| IS YOUR PRACTICE MERCURY FREE - NO AMALGAM?                    | Yes                   |
| WHAT TYPE RECALL SYSTEM  |                       |
| WHAT TYPE COMPUTER SYSTEM                                      |                       |
| PURCHASER MUST PERSONALLY VERIFY PATIENT POPULATION DAT        | A & REDUCED FEE PLANS |
| ESTIMATE NUMBER OF PTS LAST 18 MONTHS                          | 825                   |
| AVERAGE NUMBER OF NEW PATIENTS PER MONTH                       | 15                    |
| AVERAGE NUMBER PTS TREATED PER DAY BY DENTIST(S)               | 8                     |
| AVERAGE NUMBER PTS TREATED PER DAY BY HYGIENIST(S)             | 8                     |
| HOW FAR AHEAD IS DENTIST SCHEDULED?                            | 2 weeks               |
| HOW FAR AHEAD IS HYGIENIST SCHEDULED?                          | 2 weeks               |
| PRACTICE DATA  |                       |
| % INCOME FROM CASH   | 100%                  |
| % OF PATIENTS PAYING CASH                                      | 100%                  |
| % INCOME FROM FEE FOR SERVICE INSURANCE                        |                       |
| % OF PATIENTS WITH FEE FOR SERVICE INSURANCE                   |                       |
| % PRACTICE INCOME FROM REDUCED FEE PLANS                       |                       |
| % OF PATIENTS WITH REDUCED FEE PLANS                           |                       |
| % PRACTICE INCOME FROM CAPTITATION                             |                       |
| % OF PATIENTS WITH CAPITATION  % PRACTICE INCOME FROM MEDICAID |                       |
| % OF PATIENTS WITH MEDICAID                                    |                       |
| % PRACTICE INCOME FROM REDUCED FEE PLANS                       |                       |
| % OF PATIENTS WITH REDUCED FEE PLANS                           |                       |
| SCHEDULING DATA  MONDAY  | 8 AM - 5 PM           |
|  | 8 AM - 5 PM           |
| WEDNESDAY  | 12 PM - 7 PM          |
| THURSDAY   |                       |
| FRIDAY   |                       |
| SATURDAY   |                       |
| SUNDAY   |                       |
| OWNER HOURS WORKED PER WEEK                                    | 30                    |
| ASSOCIATE HOURS WORKED PER WEEK                                | 30                    |
| HYGIENIST HOURS WORKED PER WEEK                                |                       |
| DENTIST PATIENT VISITS PER YEAR                                |                       |
| HYGIENE PATIENT VISITS PER YEAR                                |                       |
| NUMBER OF DAYS WORKED PER YEAR                                 |                       |
| NUMBER OF WEEKS WORKED PER YEAR                                | 50                    |
| COLLECTION DATA  |                       |
| WHAT IS YOUR COLLECTION PERCENTAGE                             | 98%                   |
| ACTUAL ACCOUNTS RECEIVABLE BALANCE                             |                       |
| WHAT IS YOUR PATIENT CREDIT BALANCE                            |                       |
| ACCOUNTS RECEIVABLES - CURRENT                                 |                       |
| ACCOUNTS RECEIVABLES - 31-60 DAYS                              |                       |
| ACCOUNTS RECEIVABLE - 61-90 DAYS                               |                       |
| ACCOUNTS RECEIVABLE >90 DAYS                                   |                       |

| HYGIENIST PRODUCTIO  OPERATIV  PEDODONTIC  ORTHODONTIC  IMPLANT  REMOVABLE PROSTHETIC  FIXED PROSTHETIC  ENDODONTIC  ORAL SURGER  COSMETI  TMJ TREATMEN  SOFT TISSUE MANAGEMEN  DIAGNOSTI  TOTA  THAT SERVICES ARE REFERRED OUT?  EVENUES SOURCES  ANY OF YOUR REPORTED INCOME FROM ANY OTHER  OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE?  SO HOW MUCH IN CURRENT PERIOD? | E                                       |
|---|---|
| PEDODONTIC ORTHODONTIC IMPLANT REMOVABLE PROSTHETIC FIXED PROSTHETIC ENDODONTIC ENDODONTIC ORAL SURGER COSMETI TMJ TREATMEN SOFT TISSUE MANAGEMEN DIAGNOSTI TOTA (HAT SERVICES ARE REFERRED OUT? EVENUES SOURCES SANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?                                    | S S S S S S S S S S S S S S S S S S S   |
| ORTHODONTIC  IMPLANT  REMOVABLE PROSTHETIC  FIXED PROSTHETIC  ENDODONTIC  PERIODONTIC  ORAL SURGER  COSMETI  TMJ TREATMEN  SOFT TISSUE MANAGEMEN  DIAGNOSTI  TOTA  WHAT SERVICES ARE REFERRED OUT?  EVENUES SOURCES  SANY OF YOUR REPORTED INCOME FROM ANY OTHER  OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE?  SO HOW MUCH IN CURRENT PERIOD?                              | S S S S S S S S S S S S S S S S S S S   |
| IMPLANT REMOVABLE PROSTHETIC FIXED PROSTHETIC ENDODONTIC PERIODONTIC ORAL SURGER COSMETI TMJ TREATMEN SOFT TISSUE MANAGEMEN DIAGNOSTI TOTA HAT SERVICES ARE REFERRED OUT? EVENUES SOURCES ANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?  | S S S S S S S S S S S S S S S S S S S   |
| REMOVABLE PROSTHETIC FIXED PROSTHETIC ENDODONTIC PERIODONTIC ORAL SURGER COSMETI TMJ TREATMEN SOFT TISSUE MANAGEMEN DIAGNOSTI TOTA HAT SERVICES ARE REFERRED OUT? EVENUES SOURCES SANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?   | S S S S S T T T T C C                   |
| FIXED PROSTHETIC ENDODONTIC PERIODONTIC ORAL SURGER COSMETI TMJ TREATMEN SOFT TISSUE MANAGEMEN DIAGNOSTI TOTA HAT SERVICES ARE REFERRED OUT? EVENUES SOURCES SANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?  | S S S S S S S S S S S S S S S S S S S   |
| FIXED PROSTHETIC ENDODONTIC PERIODONTIC ORAL SURGER COSMETI TMJ TREATMEN SOFT TISSUE MANAGEMEN DIAGNOSTI TOTA HAT SERVICES ARE REFERRED OUT? EVENUES SOURCES SANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?  | S S S S S S S S S S S S S S S S S S S   |
| ENDODONTIC PERIODONTIC ORAL SURGER COSMETI TMJ TREATMEN SOFT TISSUE MANAGEMEN DIAGNOSTI TOTA THAT SERVICES ARE REFERRED OUT? EVENUES SOURCES SANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?  | S                                       |
| PERIODONTIC ORAL SURGER COSMETI TMJ TREATMEN SOFT TISSUE MANAGEMEN DIAGNOSTI TOTA THAT SERVICES ARE REFERRED OUT? EVENUES SOURCES ANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?  | S                                       |
| ORAL SURGER COSMETI TMJ TREATMEN SOFT TISSUE MANAGEMEN DIAGNOSTI TOTA HAT SERVICES ARE REFERRED OUT? EVENUES SOURCES ANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?   | Y C T T C C C C C C C C C C C C C C C C |
| COSMETI TMJ TREATMEN SOFT TISSUE MANAGEMEN DIAGNOSTI  TOTA HAT SERVICES ARE REFERRED OUT?  EVENUES SOURCES ANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?   | С<br>Т<br>Т<br>С                        |
| TMJ TREATMEN SOFT TISSUE MANAGEMEN DIAGNOSTI  TOTA  THAT SERVICES ARE REFERRED OUT?  EVENUES SOURCES SANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?  | Т<br>Т<br>С                             |
| SOFT TISSUE MANAGEMEN DIAGNOSTI  TOTA  THAT SERVICES ARE REFERRED OUT?  EVENUES SOURCES  ANY OF YOUR REPORTED INCOME FROM ANY OTHER  OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE?  SO HOW MUCH IN CURRENT PERIOD?   | T C                                     |
| DIAGNOSTI  TOTA  THAT SERVICES ARE REFERRED OUT?  EVENUES SOURCES  SANY OF YOUR REPORTED INCOME FROM ANY OTHER  OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE?  SO HOW MUCH IN CURRENT PERIOD?  | С                                       |
| TOTA THAT SERVICES ARE REFERRED OUT?  EVENUES SOURCES SANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?   |   |
| HAT SERVICES ARE REFERRED OUT?  EVENUES SOURCES  SANY OF YOUR REPORTED INCOME FROM ANY OTHER  OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE?  SO HOW MUCH IN CURRENT PERIOD?  | LL 26%                                  |
| EVENUES SOURCES  SANY OF YOUR REPORTED INCOME FROM ANY OTHER  OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE?  SO HOW MUCH IN CURRENT PERIOD?  |   |
| S ANY OF YOUR REPORTED INCOME FROM ANY OTHER OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?  |   |
| OURCE THAN PATIENT TREATMENT FROM THIS PRACTICE? SO HOW MUCH IN CURRENT PERIOD?   |   |
| SO HOW MUCH IN CURRENT PERIOD?  |   |
| SO HOW MUCH IN CURRENT PERIOD?  |   |
|   |   |
|   |   |
|   |   |
| SO HOW MUCH FOR THE PREVIOUS YEAR?  |   |
| HAT IS THE SOURCE OF THIS OTHER INCOME?   |   |
| EE SCHEDULE   |   |
| DULT PROPHY 01110   |   |
| WO SURFACE ANTERIOR COMPOSITE 02331   |   |
| ORE BUILD-UP 02950  |   |
| ROWN - GOLD/PORCELAIN 02750   |   |
| NTERIOR CANAL ROOT CANAL 03310  |   |
| ANORAMIC X-RAY 00330  WO SURFACE POSTERIOR COMPOSITE 02392  |   |
| ROWN - PORCELAIN CERAMIC 02740  |   |
| ABIAL PORCELAIN VENEER 02962  |   |
| ICUSPID ROOT CANAL 03320  |   |
| VERAGE OF FEES  | #DIV/0!                                 |
| ERCENT OF FEE PARITY  | #DIV/0!                                 |
| EMOGRAPHIC DATA   |   |
| /HAT IS APPROX. POPULATION OF YOUR CITY OR TOWN   | 106,000                                 |
| /HAT IS APPROX. POPULATION OF YOUR DRAWING AREA   | 106,000                                 |
| PPROXIMATE NUMBER OF GENERAL DENTAL PRACTICES   |   |
| /ITHIN  |   |
| AJOR EMPLOYERS IN AREA  | PPD, Corning, GE                        |
| AGON LIVII LOTERS IN AREA   | p i b, confilig, GE                     |
|   |   |
| ESCRIBE ANY MAJOR ECONOMIC CHANGES IN YOUR DRAWING AREA   |   |

| STAFF DATA   |           | ,          |                   |             |                    |                      |
|--|-----------|------------|-------------------|-------------|--------------------|----------------------|
| POSITION   | YEAR      | STAY?      | VALUE OF BENEFITS | AN          | INUAL SALARY AND/O | R COMMISSION PERCENT |
| RECEPTIONIST   | 2012      | Yes        | \$3600            | \$40,000    |                    |                      |
| OFFICE MANAGER   |           |            |                   |             |                    |                      |
| INSURANCE  |           |            |                   |             |                    |                      |
| OTHER FRONT DESK   |           |            |                   |             |                    |                      |
| BOOKKEEPER   |           |            |                   |             |                    |                      |
| ASSISTANT  | 2011      | Yes        |                   | \$44,000    |                    |                      |
| ASSISTANT  |           |            |                   |             |                    |                      |
| ASSISTANT  |           |            |                   |             |                    |                      |
| ASSISTANT  |           |            |                   |             |                    |                      |
| ASSISTANT  |           |            |                   |             |                    |                      |
| HYGIENIST  | 2011      | Yes        |                   | \$47,000    |                    |                      |
| HYGIENIST  |           |            |                   |             |                    |                      |
| HYGIENIST  |           |            |                   |             |                    |                      |
| HYGIENIST  |           |            |                   |             |                    |                      |
| LAB TECHNICIAN   |           |            |                   |             |                    |                      |
| LAB TECHNICIAN   |           |            |                   |             |                    |                      |
| ASSOCIATE  |           |            |                   |             |                    |                      |
| ASSOCIATE  |           |            |                   |             |                    |                      |
| ASSOCIATE  |           |            |                   |             |                    |                      |
|  |           |            |                   |             |                    |                      |
|  |           |            |                   |             |                    |                      |
| WHAT BENEFITS DO   | YOU PROV  | IDE FOR TH | HE STAFF?         |             |                    |                      |
|  |           |            |                   | <del></del> |                    |                      |
| COST OF BENEFITS P   | ROVIDED   | FOR EACH   | EMPLOYEE          |             |                    |                      |
|  |           |            |                   |             |                    |                      |
| DO YOU HIRE ANY UN   | ΙΡΔΙΟ ΕΔΜ | II V MEMBE | RS2               | No          |                    |                      |
| WHAT POSITION DO   |           |            |                   | 140         |                    |                      |
| FAIR MARKET VALUE  | OF THEIR  | JOB?       |                   |             |                    |                      |
|  |           |            |                   |             |                    |                      |
| A DE THEDE ANV EMD   | I OVEES W | /HO ARE D  | NID MODE OD I ESS | No          |                    |                      |
| ARE THERE ANY EMPLOYEES WHO ARE PAID MORE OR LESS THAN THE NORMAL SALARY FOR THEIR POSITION? |           | 140        | INO               |             |                    |                      |
| WHAT POSITIONS AND WHAT IS AMOUNT OF OVER/UNDER  |           | None       | None              |             |                    |                      |
| COMPENSATION FOR   | EACH      |            |                   |             |                    |                      |
|  |           |            |                   |             |                    |                      |
|  |           |            |                   |             |                    |                      |
|  |           |            |                   |             |                    |                      |
| COLLECTION CENTER  | RS        |            |                   |             |                    |                      |
|  |           |            |                   |             |                    |                      |
| PERIOD   |           |            |                   | 2013        | 2012               | 2011                 |
| GROSS COLLECTION   | S         |            |                   | \$          | \$                 | \$                   |
| OWNER COLLECTIONS  |           | \$         | \$                | \$          |                    |                      |
| HYGIENIST COLLECTIONS  |           | \$         | \$                | \$          |                    |                      |
| ASSOCIATE COLLECTIONS  |           | \$         | \$                | \$          |                    |                      |
| ASSOCIATE COLLECTIONS  |           | \$         | \$                | \$          |                    |                      |
| ASSOCIATE COLLECTIONS  |           |            | \$                | \$          | \$                 |                      |
| ASSOCIATE COLLECT  | TONS      |            |                   |             |                    |                      |
| ASSOCIATE SALARY IN DOLLARS OR COMMISSION PERCENT  |           |            | \$                | \$ OR %     |                    |                      |
| HYGIENIST SALARY IN DOLLARS OR COMMISSION PERCENT \$ OR %                                    |           |            |                   |             |                    |                      |

| CONFORMITY DATA  |   |
|--|---|
| DOES YOUR PRACTICE MEET OSHA STANDARDS? WHY NOT?   | Yes   |
|  |   |
|  |   |
| DOES YOUR PRACTICE MEET HIPAA STANDARDS? WHY NOT?  | Yes   |
|  |   |
|  |   |
| ANY DISCIPLINARY ACTION IN LAST 7 YRS? EXPLAIN   | No  |
| ANT BIOCIT ENVARY ACTION IN EACH / THO: EXI EXIIV  | ino .   |
|  |   |
|  |   |
|  |   |
| ANY PRACTICE LAWSUITS FILED IN PAST TEN YRS. EXPLAIN   | No  |
|  | <u> </u>  |
|  |   |
| DECODIDE ANY LIEALTH DOODLENG WILLOU WOULD AFFECT  | Ju  |
| DESCRIBE ANY HEALTH PROBLEMS WHICH WOULD AFFECT  |   |
| YOUR PRACTICE OF DENTISTRY   |   |
| INSURANCE EXPLANATION  |   |
| TOTAL EXPENSE FOR INSURANCE IN CURRENT PERIOD  |   |
| HOW MUCH OF TOTAL IS FOR OWNER HEALTH INSURANCE?   |   |
| HOW MUCH OF TOTAL IS FOR STAFF HEALTH INSURANCE?   |   |
| HOW MUCH OF TOTAL IS FOR OTHER OWNER BENEFITS?   |   |
| HOW MUCH OF TOTAL IS FOR MALPRACTICE INSURANCE?  | \$2,500   |
| HOW MUCH FOR TOTAL IS FOR BUILDING INSURANCE?  | \$2,500   |
| TAXES AND LICENSES EXPLANATION   |   |
| TOTAL EXPENSE FOR TAXES  |   |
| HOW MUCH OF TOTAL IS FOR PAYROLL TAXES?  |   |
| HOW MUCH OF TOTAL IS FOR STAFF PAYROLL TAX?  |   |
| HOW MUCH OF TOTAL IS FOR OWNER PAYROLL TAX?  HOW MUCH OF TOTAL IS AD VALOREM (PRACTICE EQUIP)? |   |
| HOW MUCH OF TOTAL IS FOR REAL ESTATE TAXES?  |   |
| PENSION EXPLANATION  |   |
| TOTAL EXPENSES FOR PENSION PLAN  |   |
| HOW MUCH OF TOTAL IS FOR STAFF   |   |
| HOW MUCH OF TOTAL IS FOR OWNER? BENEFITS EXPLANATION   |   |
| TOTAL EXPENSE FOR EMPLOYEE BENEFITS  |   |
| HOW MUCH OF TOTAL IS FOR STAFF?  |   |
| HOW MUCH OF TOTAL IS FOR OWNER?  |   |
| REDUCED FEE PLANS  |   |
| NAME OF PLAN   | PAYS WHAT PERCENT OF YOUR STANDARD FEE            |
|  | 17110 111111 1 21102111 31 10311 0111113711137112 |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |

| DESCRIBE YOUR PRACTICE, STAFF, PATIENTS, COMMUNITY, AND PRACTICE PHILOSOPHY AND TWO WORST WEAKNESSES OF YOUR PRACTICE: | THE BEST STRENGTHS AND |
|--|------------------------|
|  |                        |
|  |                        |
|  |                        |
|  |                        |
|  |                        |
|  |                        |
|  |                        |
|  |                        |
|  |                        |
|  |                        |