New Orleans, Louisiana GENERAL DENTISTRY **Owner/Operator Purchase** FINANCIAL DATA SUMMARY FOR PRACTICE 9501 The following statistics are based on assumptions that the subject practice will continue to be operated as it has been in the past. Variation from past performance are 1) increase in fees for each year; 2) no production increase occurs; and 3) overhead expenses increase each year. Fee and overhead increases are based on estimates of inflation and can be adjusted. The purpose of this summary is to demonstrate the individual practice revenues and profitability of this particular practice. PRACTICE FINANCIAL SUMMARY \$717,960 AMOUNT OF INCOME PERSONALLY GENERATED BY PURCHASER PURCHASER COMPENSATION AT 35% FOR PRODUCTION. \$251,286 NOW CONSIDER THE PRACTICE PROFIT. THIS IS AN AMOUNT OVER AND ABOVE PURCHASER'S PRODUCTION COMPENSATION . THE PROFIT IS A BENEFIT OF OWNERSHIP OF THE PRACTICE. ONLY PRACTICE OWNERS REALIZE THIS PRACTICE PROFIT. IN THIS PRACTICE, THE PROFIT, AFTER ALL EXPENSES AND PURCHASER SALARY COMPENSATION HAVE BEEN PAID IS \$122,724 THE PROFIT - NOT INCLUDING PURCHASER SALARY, DIVIDED BY THE TOTAL LOAN FOR THE PRACTICE PRICE AND WORKING CAPITAL, RESULTS IN A RATE OF TO COMPARE THIS OPPORTUNITY TO OTHER OPPORTUNITIES, WHETHER THEY ARE ASSOCIATESHIPS OR OTHER PRACTICES TO PURCHASE, LOOK AT SEVERAL KEY DATA POINTS. SUBJECT PRACTICE 1. HOW DOES THE ALTERNATIVE COMPARE WITH AFTER DEBT SERVICE AND BEFORE TAX NET INCOME \$285,013 2. WHAT IS PERCENT OF PERSONAL PRODUCTION OF PRACTICE NET INCOME 40% 3. WHAT ARE EXPECTED TAX SAVINGS AND EQUITY INCREASES FOR THE PURCHASER \$81,906 4. TOTAL ECONOMIC BENEFIT - NET CASH FLOW (AFTER DEBT SERVICE), EQUITY, AND TAX SAVINGS \$366,919 5. WHAT IS PERCENT OF TOTAL ECONOMIC BENEFIT VERSUS PURCHASER PERSONAL PRODUCTION 52%

New Orleans, Louisiana GENERAL DENTISTRY Owner/Operator Purchase 9501 FINANCIAL DATA FOR PRACTICE 9501 The following summary illustrates a projected year's income and expenses for the subject practice which incorporates an increase in fees and overhead expense but no increase in production. This summary is not a representation or warranty of future practice performance. Purchasers should obtain qualified legal and accounting counsel prior to any purchase decisions. NOTE: Practice price does not include accounts receivable PRACTICE INCOME % EXPECTED GROSS COLLECTIONS \$809,026 100.0% HYGIENE COMPONENT \$91,066 11.3% DENTIST COMPONENT \$717,960 88.7% RETAINED SELLER ASSOCIATE PURCHASER \$717,960 88.7% VARIABLE EXPENSES WAGES, PAYROLL TAX, ETC. \$225,607 27.9% LABORATORY \$8,204 1.0% CLINICAL SUPPLIES \$56,856 7.0% OTHER VARIABLE EXPENSE \$34,490 4.3% TOTAL VARIABLE EXPENSE \$325,157 40.2% FIXED EXPENSES \$84,672 10.5% PHONE. UTILITIES \$4.265 0.5% LEGAL & ACCOUNTING \$1,698 0.2% INSURANCE \$7,725 1.0% OTHER FIXED EXPENSE \$15,092 1.9% 14.0% TOTAL FIXED EXPENSE \$113,452 PRACTICE DEBT SERVICE \$ % INTEREST \$31,123 3.8% PRINCIPAL \$54,281 6.7% TOTAL DEBT SERVICE \$85,404 10.6% SUMMARY \$ % EXPECTED COLLECTIONS \$809,026 100.0% EXPECTED EXPENSES \$438,609 54.2% PRACTICE DEBT SERVICE \$85,404 10.6% EXPCTD NET INCOME AFTER EXPENSES AND DEBT & PERCENT OF PERSONAL PROD. \$285,013 40% THIS CASH FLOW EXAMPLE IS BASED ON THE FOLLOWING ASSUMPTIONS: % PRACTICE SALES PRICE & PERCENT OF GROSS \$632,000 81% WORKING CAPITAL \$39,000 TOTAL PRACTICE LOAN \$671,000 PRACTICE LOAN INTEREST RATE 5.00% PRACTICE LOAN TERM (MONTHS) 120 MONTHLY PRACTICE PAYMENT \$7,117 11% MONTHLY PRACTICE PAYMENTS \$7,117 11% ESTIMATED MONTHLY HYGIENE AND ASSOCIATE PROFIT \$1,659 2% PURCHASER SALARY BASED ON 35% OF PERSONAL PRODUCTION \$251,286 PRACTICE PROFIT - IN ADDITION TO PURCHASER SALARY \$122,724 18% PURCHASER TAX SAVINGS AND 1ST YEAR EQUITY INCREASE \$81,906 SALARY + PROFIT +TAX SAVINGS + EQUITY - DEBT SERVICE / % OF PERSONAL PRODUCTION \$370,512

Now Orleans Louisiana	Owner/Operator Purchase					
New Orleans, Louisiana						
DATA FOR PRACTICE NUMBER	9501					
The following data is provided by the owner of the practice. It is						
to be a true and accurate representation of the facts of the practice. It is the responsibility of any purchaser to verify all information contained herein and to seek qualified counsel in the interpretation and verification thereof.						
	nsei in the interpretation and verification thereof.					
OFFICE DATA						
SQUARE FOOTAGE OF OFFICE	2,498					
EXPANDABLE FOOTAGE						
TOTAL MO. RENT EXP.						
PRICE PER SQUARE FOOT						
IS OFFICE HANDICAPPED ACCESSIBLE?						
NUMBER OF PARKING SPACES	40+					
PROXIMITY OF PARKING PLACES						
# EQUIPPED OPS	6					
NUMBER OF PLUMBED BUT UNEQUIPPED OPERATORIES						
NUMBER OF OPERATORIES USED PRIMARILY BY DENTIST(S)						
NUMBER OF OPERATORIES USED PRIMARILY BY HYGIENIST(S)	2					
NUMBER OF UNPLUMBED AND EMPTY OPERATORIES						
DO YOU OWN YOUR BUILDING? YES OR NO	NO					
DO YOU WISH TO SELL THE BUILDING? YES OR NO	NO					
IF NOT APPRAISED, ESTIMATED BUILDING PRICE						
IF NOT SOLD, MONTHLY RENTAL AMOUNT						
ANNUAL REAL ESTATE TAXES						
ANNUAL REAL ESTATE INSURANCE COST						
DATE OF LEASE i.e. "6/1/2016"	August 1, 2024					
DATE LEASE ENDS - i.e. "1/1/2020"	July 31, 2034					
IS THERE AN OPTION TO PURCHASE?	No					
RENEWAL OPTIONS	2 X Five Year					
BUILDING VALUE TO BE USED						
PURCHASER MORTGAGE INTEREST RATE						
PURCHASER MORTGAGE TERM - YEARS	20					
PURCHASER MONTHLY PAYMENT						
PURCHASER CURRENT MONTHLY RENT						
PRICE PER SQUARE FOOT						
WORK SCHEDULE						
PLANS AFTER SALE OF PRACTICE	Will no longer be practicing dentistry but may consider offering her expertise					
DAYS/WEEK CURRENTLY WORKED	4.0					
HOW MANY DAYS WOULD YOU PREFER TO WORK FOR BUYER						
DESIRED WORK DAYS/WEEK 1ST YR						
DESIRED WORK DAYS/WEEK 2ND YR						
DESIRED WORK DAYS/WEEK 3RD YR						
DESIRED WORK DAYS/WEEK 4TH YR						
DESIRED WORK DAYS/WEEK 5TH YR DESIRED WORK DAYS/WEEK 6TH YR						
DESIRED WORK DAYS/WEEK 61H YR						

PRACTICE DATA				
MANAGEMENT CONSULTANT IN LAST 5 YRS? IF SO WHO?				
RESULTS				
DESCRIBE INTERNAL MARKETING	Intermittent phone calls to schedule patients for pending treatment and/or			
DESCRIBE HATELIAN E INDIA (VETINO	intermittent priorie cans to scriedule patients for pending treatment and/or			
DESCRIBE EXTERNAL MARKETING	Primarily passive via word of mouth and engagement with our website and			
HAS GROSS CHANGED SIGNIFICANTLY? WHY?	Yes, Diminished since mid-2022 primarily due to injuries			
THE GROSS STREETS SIGNAL IO. WITE.	1 so, Billimiolog sillog lind 2022 pilliani, dag to injulied			
LIST SEDATIONS USED - NITROUS, DOCS, IV SEDATION	Nitrous Oxide, DOCS			
IS YOUR PRACTICE MERCURY FREE - NO AMALGAM?	Yes			
WHAT TYPE RECALL SYSTEM				
WHAT TYPE COMPUTER SYSTEM	Dentrix 25.5.2			
PURCHASER MUST PERSONALLY VERIFY PATIENT POPULATION DAT	A & REDUCED FEE PLANS			
ESTIMATE NUMBER OF DIFFERENT PATIENTS IN LAST 18 MONTHS	628			
AVERAGE NUMBER OF NEW PATIENTS PER MONTH	6			
AVERAGE NUMBER PATIENTS TREATED PER DAY BY DENTIST(S)	6			
AVERAGE NUMBER PATIENTS TREATED PER DAY BY HYGIENISTS	5			
HOW FAR AHEAD IS DENTIST SCHEDULED?	2 weeks			
HOW FAR AHEAD IS HYGIENIST SCHEDULED?	3 weeks			
PRACTICE DATA				
% INCOME FROM CASH	82%			
% OF PATIENTS PAYING CASH	48%			
% INCOME FROM FEE FOR SERVICE INSURANCE	18%			
% OF PATIENTS WITH FEE FOR SERVICE INSURANCE	52%			
% INCOME FROM DISCOUNT FEE INSURANCE				
% OF PATIENTS WITH DISCOUNT FEE INSURANCE				
% PRACTICE INCOME FROM MEDICAID				
% OF PATIENTS WITH MEDICAID				
% PRACTICE INCOME FROM REDUCED FEE PLANS				
% OF PATIENTS WITH REDUCED FEE PLANS				
SCHEDULING DATA	I			
MONDAY	8 AM - 5 PM			
TUESDAY	8 AM - 5 PM			
WEDNESDAY	8 AM - 5 PM			
THURSDAY	8 AM - 5 PM			
FRIDAY				
SATURDAY				
DAYS WORKED PER WEEK	4			
OWNER HOURS WORKED PER WEEK	34			
ASSOCIATE HOURS WORKED PER WEEK				
HYGIENIST HOURS WORKED PER WEEK	26			
DENTIST PATIENT VISITS PER YEAR	1,216			
HYGIENE PATIENT VISITS PER YEAR	809			
NUMBER OF DAYS WORKED PER YEAR	200			
NUMBER OF WEEKS WORKED PER YEAR	50			
COLLECTION DATA				
	99%			
ACTUAL ACCOUNTS RECEIVABLE BALANCE	\$22,403			
WHAT IS YOUR PATIENT CREDIT BALANCE	\$34,483			
ACCOUNTS RECEIVABLES - CURRENT	\$11,154			
ACCOUNTS RECEIVABLES - 31-60 DAYS	\$900			
ACCOUNTS RECEIVABLE - 61-90 DAYS	\$3,119			
ACCOUNTS RECEIVABLE >90 DAYS	\$7,229			

WHAT PERCENTAGE OF THE PRACTICE INCOME IS:					
HYGIENIST PRODUCTION	16%				
OPERATIVE	47%				
PEDODONTICS					
ORTHODONTICS	2%				
IMPLANTS	19%				
REMOVABLE PROSTHETICS	2%				
FIXED PROSTHETICS	8%				
ENDODONTICS	1%				
PERIODONTICS					
ORAL SURGERY	5%				
COSMETIC					
TMJ TREATMENT					
DIAGNOSTIC					
TOTAL					
WHAT SERVICES ARE REFERRED OUT?	Molar RCT and TMD Treatment				
REVENUES SOURCES					
IS ANY OF YOUR REPORTED INCOME FROM ANY OTHER					
SOURCE THAN PATIENT TREATMENT FROM THIS PRACTICE?	No				
IF SO HOW MUCH IN CURRENT PERIOD?					
IF SO , HOW MUCH FOR LAST YEAR? IF SO HOW MUCH FOR THE PREVIOUS YEAR?					
WHAT IS THE SOURCE OF THIS OTHER INCOME?					
WHAT IS THE SOURCE OF THIS OTHER INCOME?					
FEE SCHEDULE					
ADULT PROPHY 01110	\$93				
TWO SURFACE ANTERIOR COMPOSITE 02331	\$200				
CORE BUILD-UP 02950	\$200				
CROWN - GOLD/PORCELAIN 02750					
ANTERIOR CANAL ROOT CANAL 03310	\$800				
PANORAMIC X-RAY 00330	\$103				
TWO SURFACE POSTERIOR COMPOSITE 02392	\$200				
CROWN - PORCELAIN CERAMIC 02740	\$1,100				
LABIAL PORCELAIN VENEER 02962	\$1,100				
BICUSPID ROOT CANAL 03320	\$900				
AVERAGE OF FEES	\$522				
PERCENT OF FEE PARITY	58%				
DEMOGRAPHIC DATA					
WHAT IS APPROX. POPULATION OF YOUR CITY OR TOWN	362,000				
WHAT IS APPROX. POPULATION OF YOUR DRAWING AREA	Unknown				
APPROXIMATE NUMBER OF GENERAL DENTAL PRACTICES					
WITHIN					
MAJOR EMPLOYERS IN AREA	Entergy, Tulane University, Audubon Institute, Ochsner Hospital and more				
	,,,,				
DESCRIBE ANY MAJOR ECONOMIC CHANGES IN DRAWING AREA	Hurricane Ida directly impacted New Orleans in late 2021 with widespread				
YEAR BEGINNING PRACTICE IN CITY	2007				
YEAR BEGINNING PRACTICE IN CURRENT LOCATION	2007				
RIGHT OR LEFT HANDED					
PURCHASE OR SCRATCH START	Purchase				

STAFF DATA								
POSITION	YEAR HIRED	STAY	BENEFITS	ANNUAL SALARY	HOURLY SALARY	ANNUAL COST OF BENEFITS		
FRONT OFFICE	2007	No		\$75,500		\$4,863		
FINANCIAL COORD.	2008	No		\$44,556		·		
FRONT OFFICE								
FRONT OFFICE								
FRONT OFFICE								
ASSISTANT	2020	Yes		\$35,099				
ASSISTANT	2021	Yes		\$44,163				
ASSISTANT				·				
ASSISTANT								
ASSISTANT								
HYGIENIST	2023	Yes		\$62,203				
HYGIENIST				·				
HYGIENIST								
HYGIENIST								
LAB TECHNICIAN								
LAB TECHNICIAN								
ASSOCIATE								
ASSOCIATE								
ASSOCIATE								
WHAT BENEFITS DO YOU	PROVIDE FO	R THE S	TAFF?					
WITH BENEFITO BOTTOO	THOUBETO	I TILL O						
COST OF BENEFITS PROV	IDED EOD E/	CH EME	OVEE	1				
COST OF BEINEFITS FROM	IDED FOR EA	CH EIVIF	LOTEE					
DO YOU HIRE ANY UNPAID) FAMILY ME	MBERS?		No				
WHAT POSITION DO THEY		VIDEI (O.		110				
WHAT IS FAIR MARKET W		FIR JOR	?					
WINT TO THE WINTER CET W	/ CETOR III	LITTOOD	•					
ARE THERE ANY EMPLOYE	EES WHO AR	E PAID N	MORE OR LESS					
			THEIR POSITION?					
				\$25,000 more than				
WHAT POSITIONS AN	D WHAT IS A	MOUNT	OF OVER/UNDER	market				
	C	OMPENS	ATION FOR EACH					
COLLECTION CENTERS	S							
	-							
				2024	2023	2022		
		GRO	SS COLLECTIONS		\$374,025	\$452,074		
			ER COLLECTIONS		\$363,045	\$385,469		
HYGIENIST COLLECTIONS				\$10,980	\$66,605			
ASSOCIATE COLLECTIONS				\$10,000	ψου,σοσ			
ASSOCIATE COLLECTIONS ASSOCIATE COLLECTIONS								
ASSOCIATE COLLECTIONS ASSOCIATE COLLECTIONS								
ASSOCIATE COLLECTIONS ASSOCIATE - SALARY IN DOLLARS / COMMISSION PERCENT								
				0%				
HYGIENIST - SALARY IN DOLLARS / COMMISSION PERCENT					0%			

CONFORMITY DATA					
DOES YOUR PRACTICE MEET OSHA STANDARDS? WHY NOT?	Yes				
DOES FOOR TRACTICE WILL FOOTA STANDARDS: WITH NOT:	163				
DOES YOUR PRACTICE MEET HIPAA STANDARDS? WHY NOT?	Yes				
	1.00				
ANY DISCIPLINARY ACTION IN LAST 7 YRS? EXPLAIN	No				
	1.10				
ANY PRACTICE LAWSUITS FILED IN PAST TEN YRS. EXPLAIN	No				
	Į.				
DESCRIBE ANY HEALTH PROBLEMS WHICH WOULD AFFECT					
YOUR PRACTICE OF DENTISTRY?					
INSURANCE EXPLANATION					
TOTAL EXPENSE FOR INSURANCE IN CURRENT PERIOD	\$23,293				
HOW MUCH OF TOTAL IS FOR OWNER HEALTH INSURANCE?	· ,				
HOW MUCH OF TOTAL IS FOR STAFF HEALTH INSURANCE?	2 7	• •			
HOW MUCH OF TOTAL IS FOR OTHER OWNER BENEFITS?					
HOW MUCH OF TOTAL IS FOR MALPRACTICE INSURANCE?		§4 349			
HOW MUCH FOR TOTAL IS FOR BUILDING INSURANCE?		* *			
	. ,				
TAXES AND LICENSES EXPLANATION					
TOTAL EXPENSE FOR TAXES	\$33,730				
HOW MUCH OF TOTAL IS FOR PAYROLL TAXES?	· · ·				
HOW MUCH OF TOTAL IS FOR STAFF PAYROLL TAX?					
HOW MUCH OF TOTAL IS FOR OWNER PAYROLL TAX?	\$8,426				
HOW MUCH OF TOTAL IS AD VALOREM (PRACTICE EQUIP)?					
HOW MUCH OF TOTAL IS FOR REAL ESTATE TAXES?					
PENSION EXPLANATION AND 401k COMBINED					
TOTAL EXPENSES FOR PENSION PLAN					
HOW MUCH OF TOTAL IS FOR STAFF					
HOW MILCH OF TOTAL IS FOR OWNERS					
HOW MUCH OF TOTAL IS FOR OWNER? BENEFITS EXPLANATION					
TOTAL EXPENSE FOR EMPLOYEE BENEFITS	¢24 600				
	\$21,609				
HOW MUCH OF TOTAL IS FOR STAFF? HOW MUCH OF TOTAL IS FOR OWNER?					
			.,		
TEN HIGHEST INCOME SC			% OF PATIENTS ON		
PLAN NAME - BE SURE TO LIST DELTA PREMIERE IF YOU HAVE	FROM THIS PLAN	THIS PLAN PAYS	THIS PLAN		

DESCRIBE YOUR PRACTICE, STAFF, PATIENTS, COMMUNITY, PRACTICE PHILOSOPHY AND ITS STRENGTHS AND WEAKNESSES:

I have served the people of Uptown New Orleans since acquiring my practice in 2007. Since day one, I have distinguished myself by (1) investing extensively in our on-site dental laboratory capabilities and (2) pursuing 2,500+ hours of interdisciplinary professional training. This has allowed me to do much and more for our patients in-house than would have otherwise been done, all for relatively competitive fees. We operate as a fee-for-service practice to prioritize the autonomy of my treatment recommendations as we do not tailor our practice to "what your plan covers". We have supported our patients in utilizing their "out-of-network" dental benefits for nearly 20 years.

Our patients primarily live in New Orleans, and over the years they remain diverse in age, ethnicity, background, means and priorities. While we are not an emergency-focused practice, we do try to accommodate new patients with urgent situations whenever possible. Mostly, we onboard new patients via exam/FMX alone or with a preventive cleaning if they've been in the regular care of a dentist. We always take the time to diagnose and educate to ensure that we are acting in the patient's long-term best interest. Our team is composed of mostly family members (manager, financial coordinator, and secondary dental assistant), apart from our dental hygienist and veteran dental assistant.

For the sake of both convenience and necessity, we say "no" to a lot of both new and existing patients. Friday appointments and some manner of participation with the ever-growing Medicare supplement market are just two prime examples of "no" that cost us many potentially good patient relationships. Apart from positive word of mouth and internet searches, we have a low profile in the local community due to lack of engagement. We do not have a reliable "recall/recare" system to keep our patients plugged into routine dental care.